



**JABABEKA & CO.**

# **PT Kawasan Industri Jababeka Tbk.**

## ***Investor Presentation***

**1Q26 - (updated with FY25 financials)**



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# FY25 Marketing Sales Result and FY26 Outlook & Guidance

## Marketing Sales & Other Highlights

### Real Estate & Property:

- **2026: Marketing Sales target: Rp3,750bn**
  - Cikarang/others Rp1,250bn, Kendal Rp2,500bn
  - Cikarang 65% industrial/land, 35% rescom/others, Kendal 100% industrial/land
- **2025: Mkt Sales result Rp3,601bn 103% of FY25 target)**
  - Increase of 13% vs. FY24 result of Rp3,188bn
  - Cikarang/others ~30% contribution, Kendal ~70%  
*(details on page 27)*
- **2024: Marketing Sales: Rp3,188bn (vs Rp3.0tn target)**
  - Increase of 44% vs 2023
  - Cikarang/others contributed 33% and Kendal 67%
  - 28% higher than original target of Rp2.5tn

### Infrastructure:

- **FY25 volumes mostly up vs FY24, revenue up 34%**
  - Cikarang water & wastewater volume up ~4% YoY on average, maintenance charge (MC) up 1%, Kendal ~double YoY on average (water, wastewater, MC)
  - 20kv electricity volume offtake from industrial customers up 38% in Cikarang; up >3x in Kendal
  - Dry Port TEU volume down 15%

### Leisure & Hospitality

- Not very material contributions to earnings/cashflow

## Cashflow Guidance / Overview

- **2026 Cikarang/others (excl. Kendal) inflow:**
  - Total: to be published soon / under preparation
- **2026 Cikarang/others (excl. Kendal) outflow:**
  - Total: to be published soon / under preparation
- **2026 Kendal inflow:**
  - Total: to be published soon / under preparation
- **2026 Kendal outflow:**
  - Total: to be published soon / under preparation
- **Cash balance of ~Rp3.6trillion as of 31 Dec 2025**
  - ~1/3 at KIJA wholly owned levels and ~2/3 at JVs (mainly Kendal)
  - Rp50.1bn debt drawn in 2025 (CCB loan & OCBC loan); & Rp87.2bn debt repaid in 2025 (mostly Bank Mandiri loan)  
*- (loan details on page 28)*
- **2025 Cashflow**
  - **Cashflow surplus of Rp1,570bn (consolidated)**
  - JVs cashflow: surplus of Rp932bn
  - KIJA wholly owned cashflow: surplus of Rp639bn

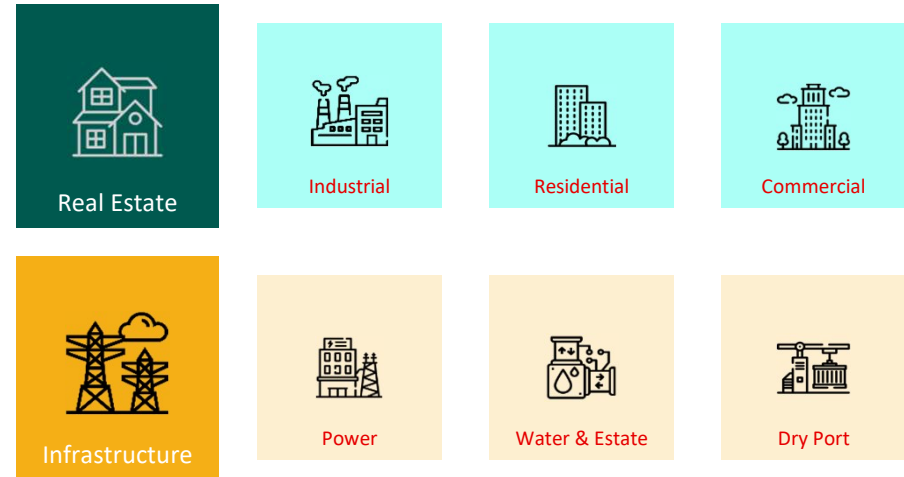
# Leading township developer & infrastructure powerhouse

PT Kawasan Industri Jababeka Tbk. ("KIJA") is a leading township developer with an established track record in industry-based townships supported by residential & commercial components with world class infrastructure to support its development

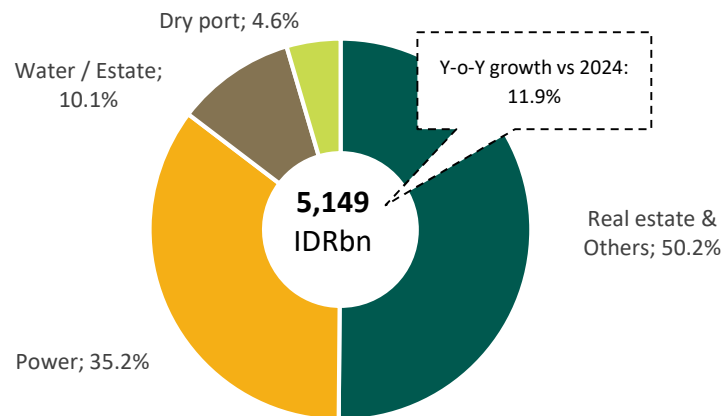
## Overview of KIJA

- Established in 1989 and the first publicly listed industrial estate developer in Indonesia in 1994
- Kota Jababeka, KIJA's flagship development, is a mature industry-based integrated township in Cikarang with on-site power plant and dry port
- Kendal Industrial Park – Park by the Bay in Central Java, tourism-based townships in Tanjung Lesung, Banten, and in Morotai, North Maluku - all three enjoy Special Economic Zone status
- Large and strategically located land bank of 5,055 hectares as per 31 December 2025

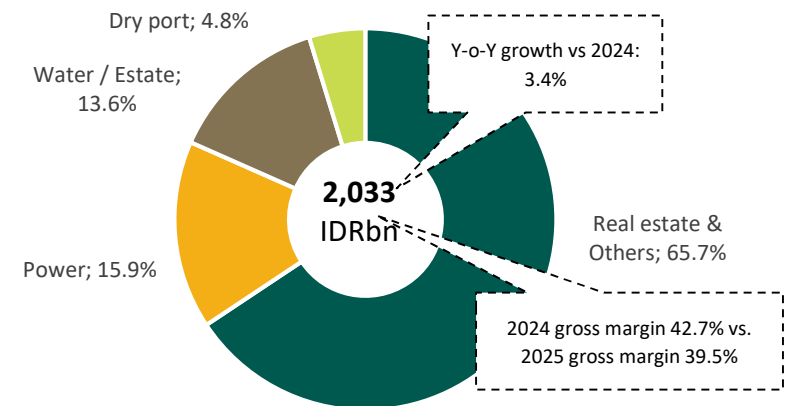
## Business Segments



## 2025 Revenue Breakdown (%)



## 2025 Gross Profit Breakdown (%)



**Vision: To Create Modern Self Sustained Cities in Every Province in Indonesia and Provide Jobs for Better Life**

# Milestones & Selected Awards

More than 30 years track record in township development



# Sizeable land bank in strategic locations with upside potential



## Kota Jababeka Cikarang

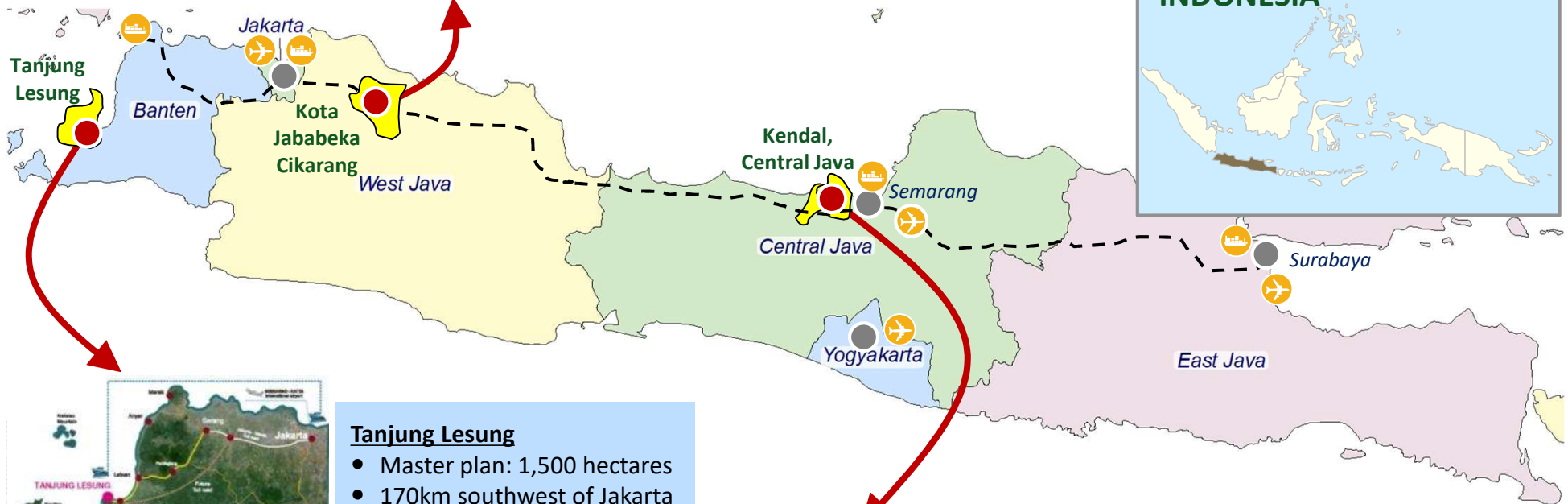
- Master plan: 5,600 hectares
- 35km east of Jakarta
- Land Bank: 1,285 ha<sup>(1)</sup>



Fully integrated and matured city development 35km east of Jakarta, 45mins from Jakarta's CBD



Most established industrial area in Greater Jakarta, home to >2,000 local and multinational companies



## Tanjung Lesung

- Master plan: 1,500 hectares
- 170km southwest of Jakarta
- Land Bank: 1,482 ha<sup>(1)</sup>



Designated as a Special Economic Zone for Tourism



Located 170km southwest of Jakarta and covers more than 1,500 ha of land on a peninsula facing the Indian Ocean



Envisaged to become a first-class integrated resort destination for both domestic and international tourists



## Kendal, Central Java

- Master plan: 2,200 hectares
- 450km east of Jakarta
- Land Bank: 404 ha<sup>(1)</sup>



Special Economic Zone for Industrial Estate



Strategically located along the Jakarta-Semarang-Surabaya Economic Corridor



Offers a deep pool of young and skilled labour at a competitive cost

Note:

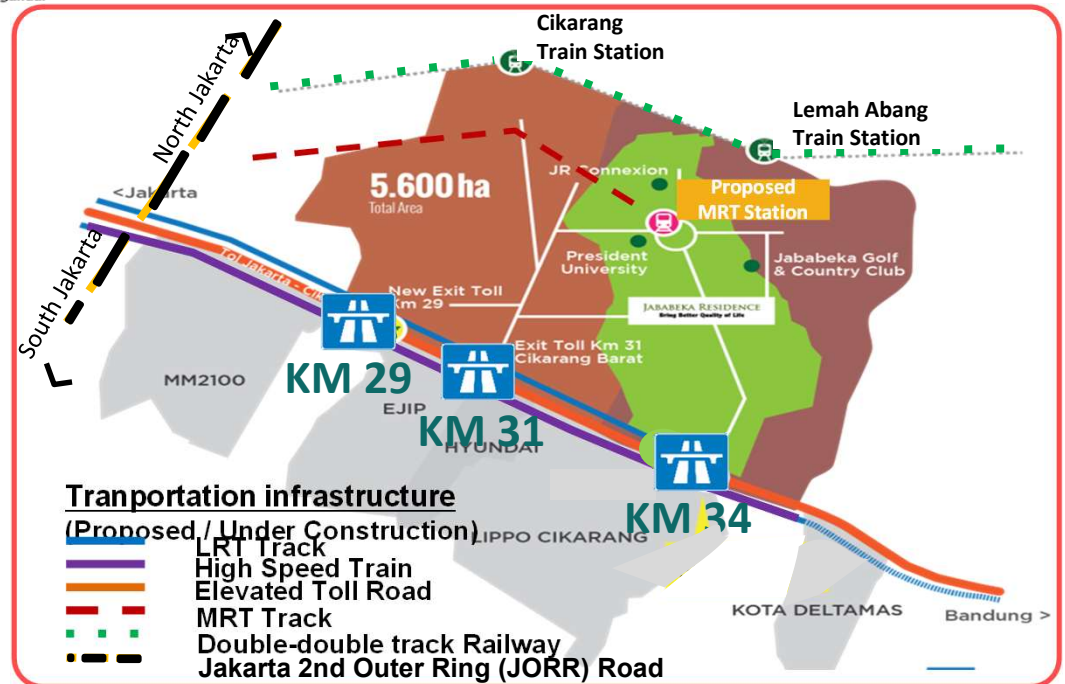
1 Land bank as per 31 December 2025

# Kota Jababeka — Flagship industry-based integrated township

Kota Jababeka is a mature industry-based township strategically located near Jakarta CBD, seaport and airport...



- 35 KM from Jakarta City
- Close to International Airport & Seaport
- Accessible by toll road and railway
- Connectivity with 3 Toll Access / Exit
- Development of Major Transportation Infrastructure



LRT



MRT



High speed train



Commuter train



Elevated toll road

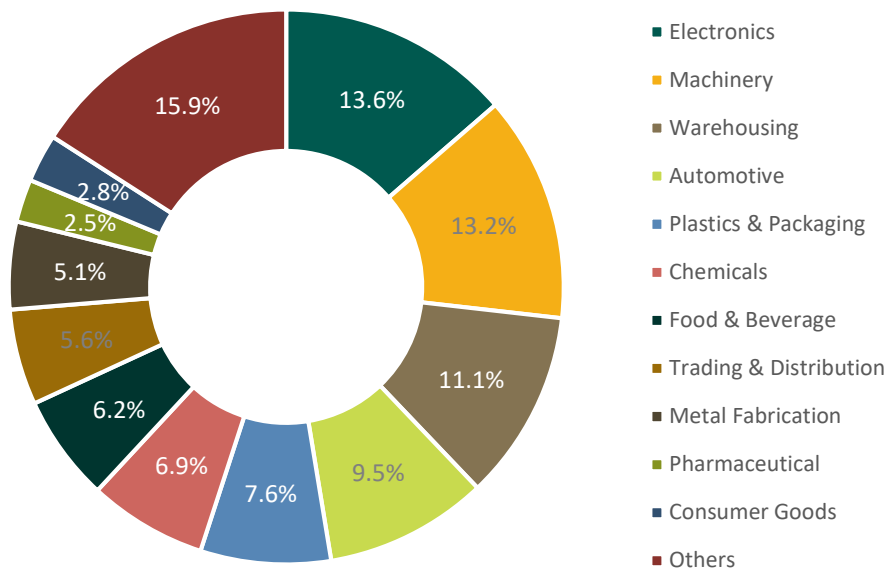


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# Kota Jababeka – Anchored by a blue-chip customer base

The portfolio of high-quality multinational and domestic customers at Kota Jababeka is a testament to the township's strategic location and superior infrastructure facilities

Diverse mix of occupants across sectors  
(breakdown by number of occupants as of 31 December 2025)



Portfolio of high-quality customers



Kota Jababeka is home to over 2,000 local and multinational customers from over 20 countries

# Jababeka Residence – A City for Your World



## Residential & Commercial Developments



**Oscar Townhouse Cluster**

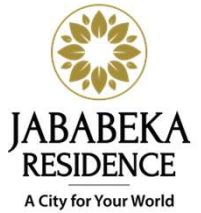
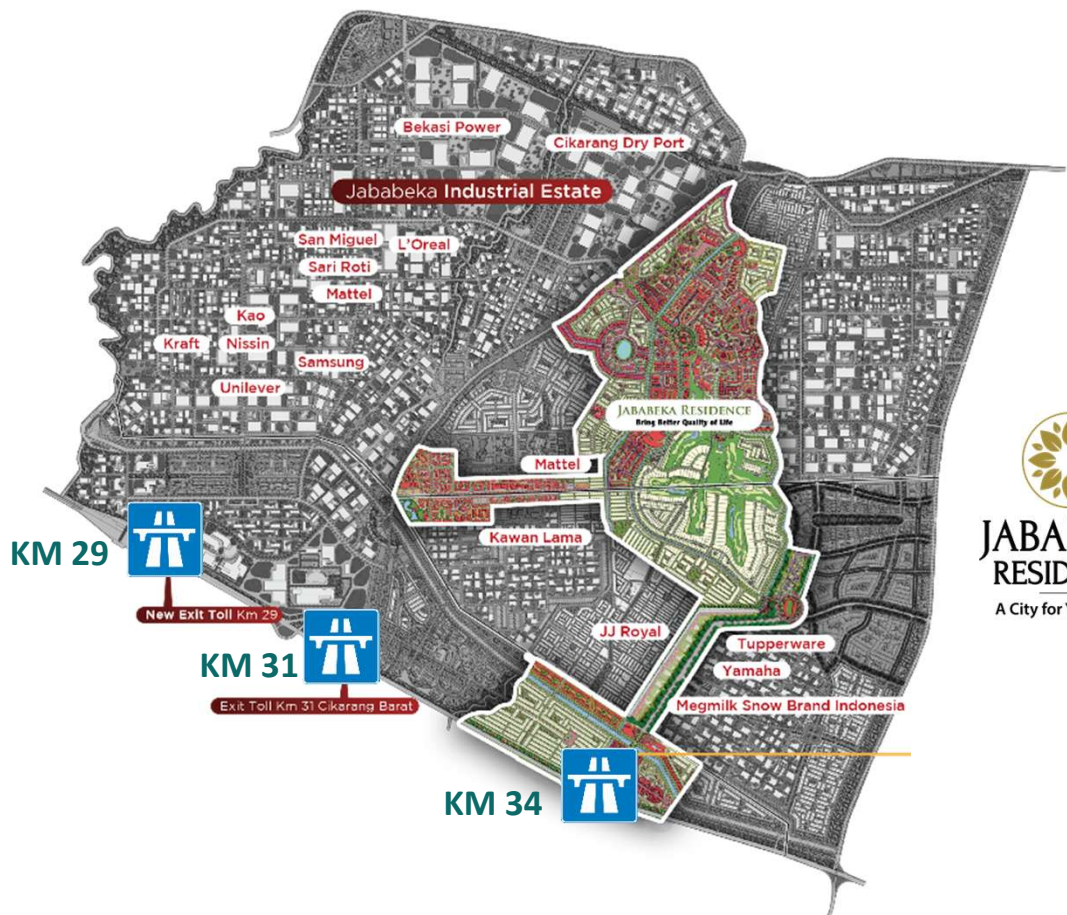


**Sudirman Boulevard Commercial Center**

## Mixed-Use Developments



**Hollywood Junction, Monroe & Elvis Tower**



## Facilities



**International Hotels**



**Hospitals**



**President University & Reputable Schools**



**Jababeka Golf & Country Club**



**Living Plaza Jababeka**



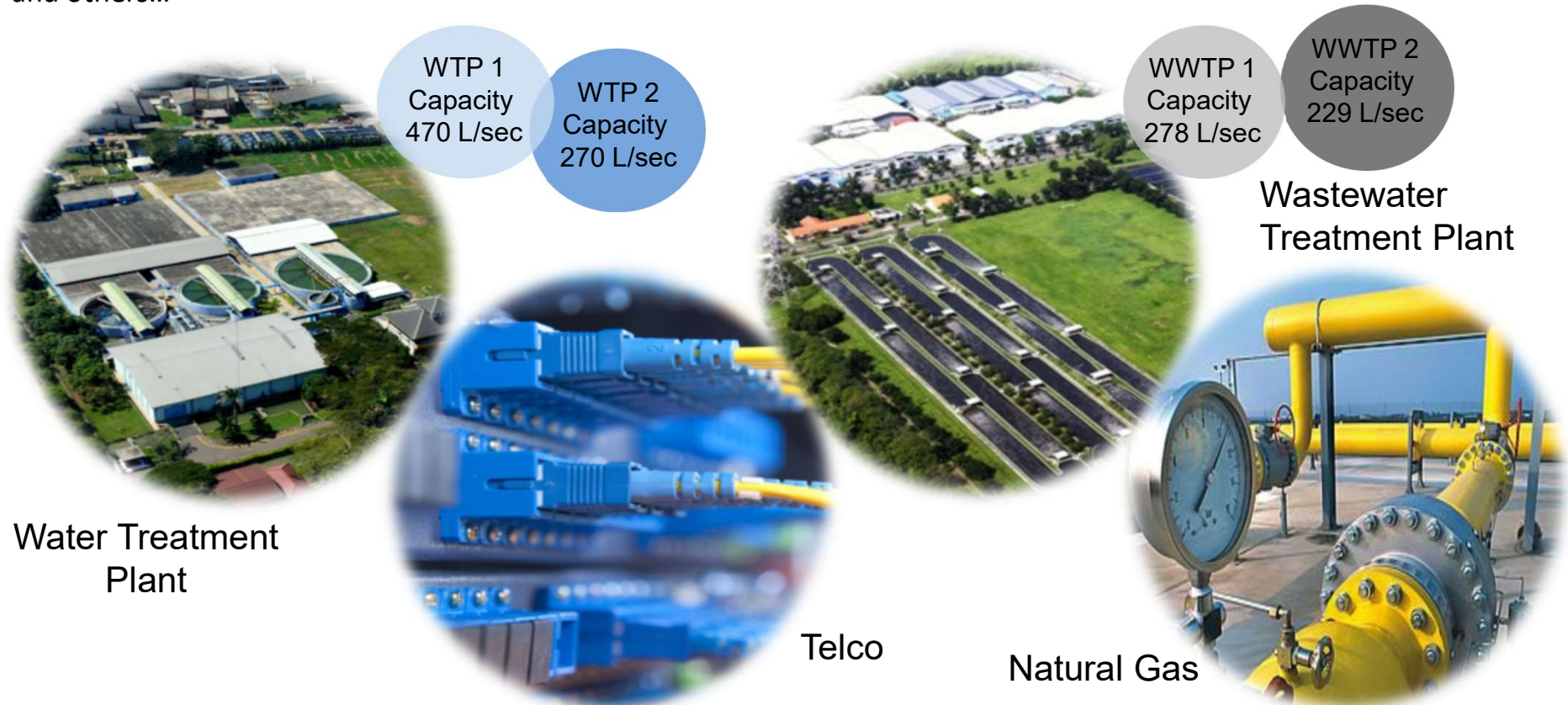
**Jababeka Convention Center**



**Jababeka Stadium**

# Enhancing Kota Jababeka's value proposition: *Jababeka Infrastruktur*

PT Jababeka Infrastruktur provides top notch infrastructure and services, including clean water provision, wastewater treatment, estate management, and other services such in-house fire brigade, 24-hour security, fiber optics, natural gas and others...



...which meet international standards and operate in accordance with environmentally friendly policies in Kota Jababeka, Cikarang

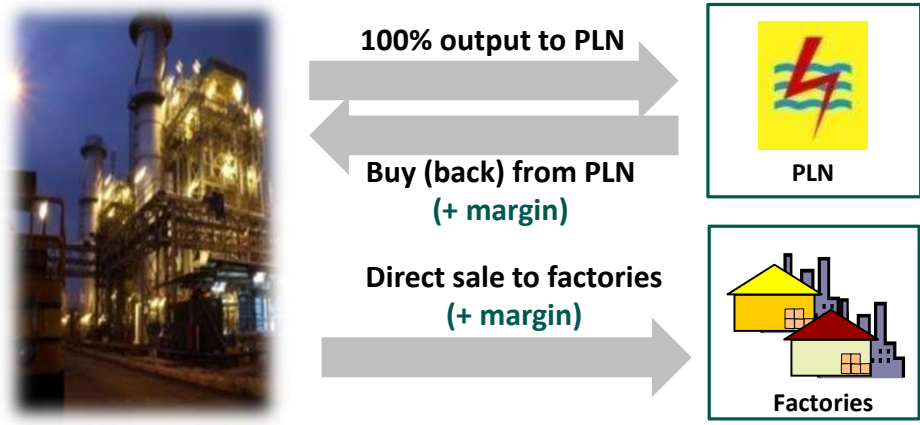
# Enhancing Kota Jababeka's value proposition: Bekasi Power



KIJA is the only industrial estate developer in Indonesia with its own power plant located within its estate

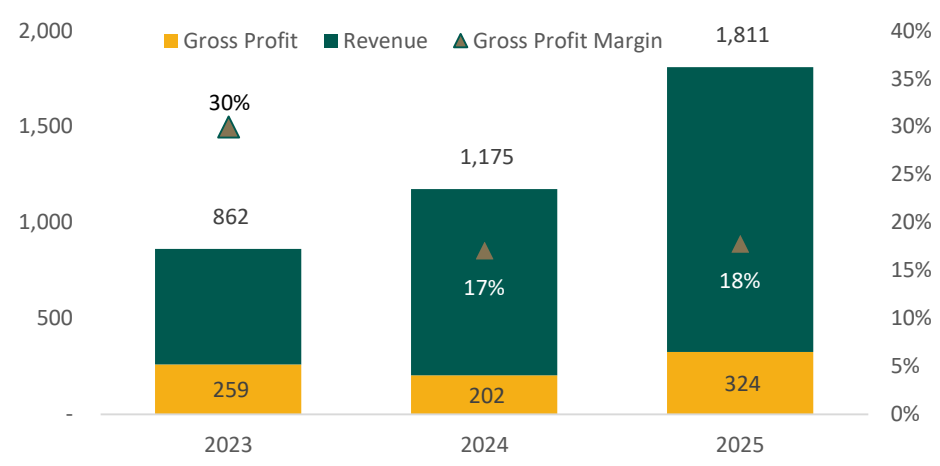


## Integrated Power Generation & Distribution Process



- 130MW gas fired combined cycle plant
- 20 year 100% off-take agreement from Perusahaan Listrik Negara (“PLN”) signed in Feb 2011
  - Contracted capacity: 118.8MW
  - Rate per kWh: ~US\$11 cents
  - Average gas cost / MMBTU: ~US\$8.70
  - Fuel costs borne by PLN on a 100% pass-through basis; company has secured gas supply
  - Flexibility to buy back power and resell to industrial customers at a premium
  - Take-or-pay: ~ 25% of total gas requirement, and un-utilized gas can be carried forward for a maximum of 12 months
- Wholly owned subsidiary of PT Bekasi Power, PT United Power, provides power to tenants in Kendal Industrial Park (by buying from PLN grid and selling to tenants)

## Financial Highlights (IDR billion)



**Providing a significant marketing advantage over its competitors as access to reliable electricity supply is one of the primary concerns for industrial clients in Indonesia**

# Enhancing Kota Jababeka's value proposition: Cikarang Dry Port

Strategic location in the heart of the largest manufacturing zone along the Bekasi-Cikampek industrial corridor...



**International Port Code: IDJBK**  
**Surrounded by 12+ Industrial Estates and more than 3,000 manufacturing companies**

Notes:

<sup>1</sup> Estimated % of total throughput at Tanjung Priok Port originating from this area

# Enhancing Kota Jababeka's value proposition: Cikarang Dry Port



# Enhancing Kota Jababeka's value proposition: Cikarang Dry Port

Cikarang Dry Port (CDP) is the first and only integrated customs, quarantine and logistics facility in Indonesia...

## Overview

- Since 2012, Cikarang Dry Port is an official port of origin and destination with international port code IDJBK – now connected with more than 20 major shipping lines
- Integrated port and logistics facilities with multi modal transportation services
- Smart Port Solution to streamline the business process
- Besides export/import, CDP also serves domestic distribution via main railway line that runs from west Java to east Java, also combining it with domestic shipping lines services
- Bonded Logistics Centre (FTZ facilities) for cotton & minerals/metals

## Selected customer & partner profile at Cikarang Dry Port

### Shipping Lines:



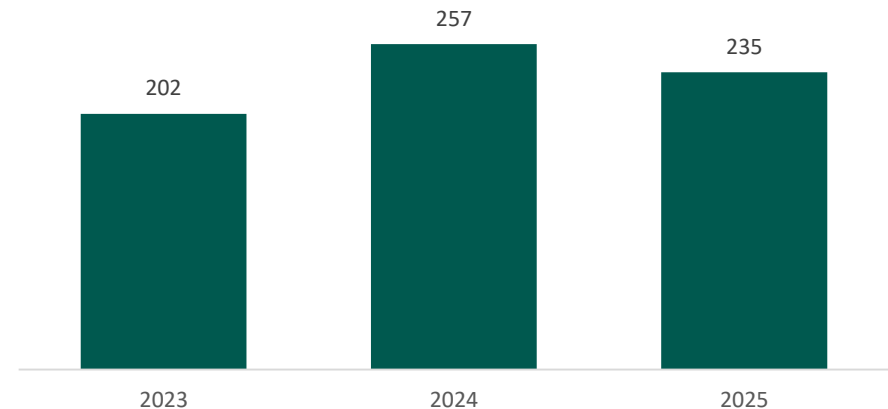
### Third Party Logistics Provider (3PL):



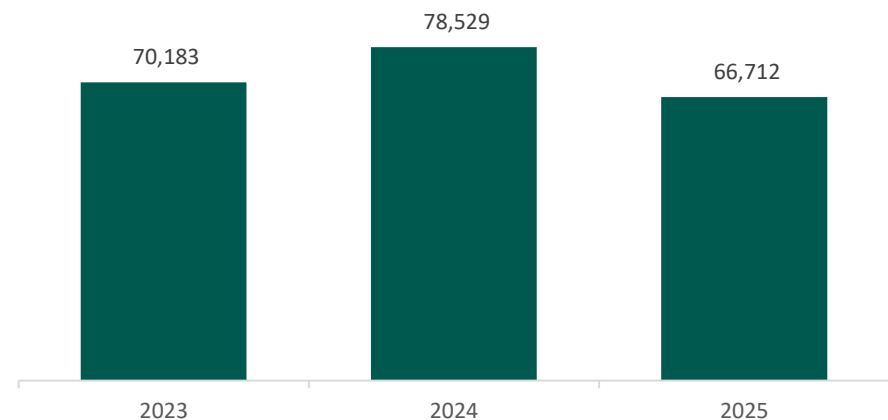
### Shippers / Consignees:



## Revenue (IDR billion)



## Throughput (TEU)







...allowing customers to more efficiently manage their imports and exports and benefit from cost savings

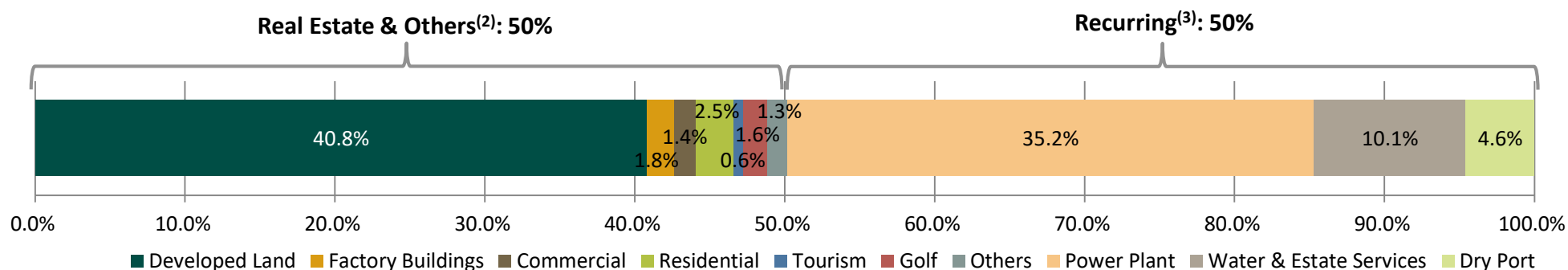
# Diversified land bank & business segments



A geographically diversified land bank allows KIJA to capture different market segments and enhances earnings resilience...

<b>Township Development &amp; Land Bank – Total <sup>(1)</sup>: 5,055ha</b>	<b>Kota Jababeka</b>  <b>1,285ha</b>	<b>Kendal</b>  <b>404ha</b>	<b>Tanjung Lesung</b>  <b>1,482ha</b>	<b>Morotai</b>  <b>1,885ha</b>
	<b>Positioning</b> Established MNCs and domestic companies willing to pay a premium for strategic location and mature township with top notch infrastructure in place	More cost-conscious customers looking for an alternative to Greater Jakarta industrial estates that still provides top notch infrastructure	Tourism, leisure and hospitality focused integrated township to tap into entertainment/leisure spending by rising middle class in Indonesia	Future tourism and logistics hub strategically located in the heart of Pacific Asia with natural tropical beauty and World War 2 historic sites and relics

Well-diversified across multiple segments (segment breakdown in % by FY25 revenue contribution):



...in addition to benefiting from future infrastructure developments across its land bank locations

Notes:

1 As per 31 December 2025

2 Comprises real estate, golf and other non-infrastructure segments

3 Recurring revenue includes contribution from power plant, dry port and service & maintenance (water, wastewater, estate management and others)

# Kendal Industrial Park – Park by the Bay



- Joint Venture between Jababeka (51%) and Sembcorp (49%) from Singapore
- Special Economic Zone for Industrial Estates
- Benefits from Sembcorp's expertise in developing and marketing industrial estates across Asia (China, Vietnam, Indonesia) and Jababeka's long track record and experience in industrial estate development and infrastructure operations
- Total planned area of 2,200ha; phase 1: 860ha
- Excellent connectivity to major infrastructure and amenities



Official opening ceremony on November 14<sup>th</sup>, 2016, by the President of Indonesia, Mr Joko Widodo, and the Prime Minister of Singapore, Mr Lee Hsien Loong



## Distance to Kendal Industrial Park – Park by the Bay

Tanjung Emas International Seaport	25 km
Ahmad Yani International Airport	20 km
Semarang (Central Java capital)	21 km

# Kendal Industrial Park – Park by the Bay

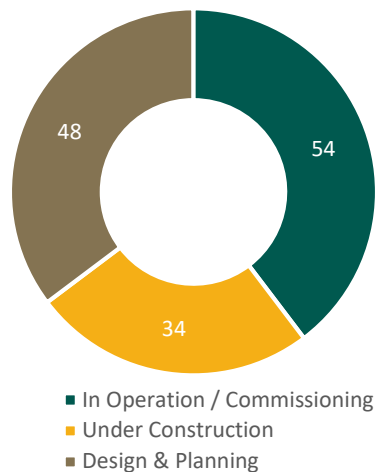
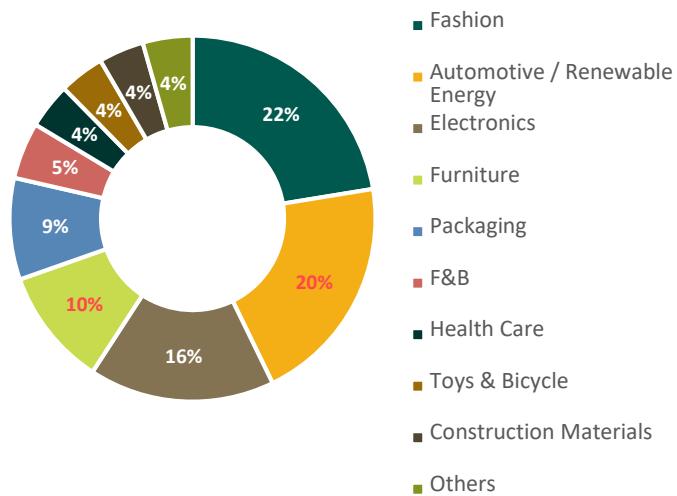


Our Kendal Industrial Park – Park by the Bay development in Central Java is well-positioned to benefit from growing demand for relatively low-cost industrial estates with good connectivity and competitive labor costs

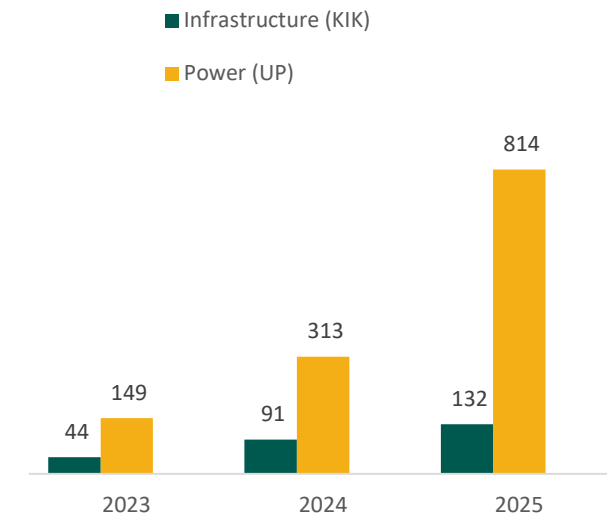
## Key Highlights

- Macro infrastructure planning that supports growth of Kendal Industrial Park – improved connectivity and accessibility (for example newly opened Trans Java toll road and new Ahmad Yani Airport)
- Competitive manpower / low labour costs in Central Java makes Kendal Industrial Park – Park by the Bay particularly interesting for labor intensive industries
- Numerous human resources education & training facilities
- Top notch infrastructure & One-stop solution for licensing, manpower recruitment, on-site logistics, security and estate management services

## Tenant breakdown as of 31 December 2025 (136 tenants)



## KIK infra & power revenue (IDR billion)



# Kendal Industrial Park – Park by the Bay



# Tanjung Lesung



## Tanjung Lesung overview

<b>Location</b>	~ 170 km southwest of Jakarta in Banten
<b>Concept</b>	Tourism-based integrated township (hotels, apartments, sailing, diving & beach clubs)
<b>Access</b>	Currently accessible by toll road from Jakarta in ~ 3.5 hours



President Joko Widodo speaking on Tanjung Lesung's designation as Special Economic Zone for Tourism

# Tanjung Lesung



## Strong government support for Tanjung Lesung's development as a tourism zone...

### Facilities and infrastructure at Tanjung Lesung

- Existing infrastructure includes access roads, a water treatment plant, wastewater treatment plant, electricity supply, telecommunication links, and seawall that protects the coastline
- Visitors currently have access to ~ 300 rooms spread out over two hotels/resorts, a bed and breakfast and several cottages
- Other facilities: restaurant and bar, golf course, swimming pool, spa, beach club, sailing club, private air strip, school, mosque, residential housing units, and a medical clinic



Seawall



Golf course



Aerial view



Villa with private pool at Tanjung Lesung

### Strong government support for development of Tanjung Lesung

- One of 10 New Tourism Destinations in Indonesia that the Indonesian Government is promoting
- New toll road from Serang Timur to Panimbang: A consortium led by PT Wijaya Karya Tbk is constructing the toll road, and a first section is already operational.



- Tanjung Lesung has been designated as Special Economic Zone for Tourism

...is expected to increase interest from potential investors/partners for the project



## Tanjung Lesung Masterplan

*A Seaside Township 1,500 Ha*



### Current property products

- Tanjung Lesung Beach Hotel



- KALICAA VILLA



- LADDA BAY village



- Revati Residence



# Morotai



Future tourism and logistics hub strategically located in the heart of Pacific Asia with natural tropical beauty and World War 2 historic sites and relics



- ✓ 3 hours flight from Singapore and Taipei
- ✓ Great potential for tourism, agricultural and fishing industries, and as a logistics hub
- ✓ Morotai is a Special Economic Zone and 1 of 10 new tourism destinations promoted by the government



Evening view at Morotai

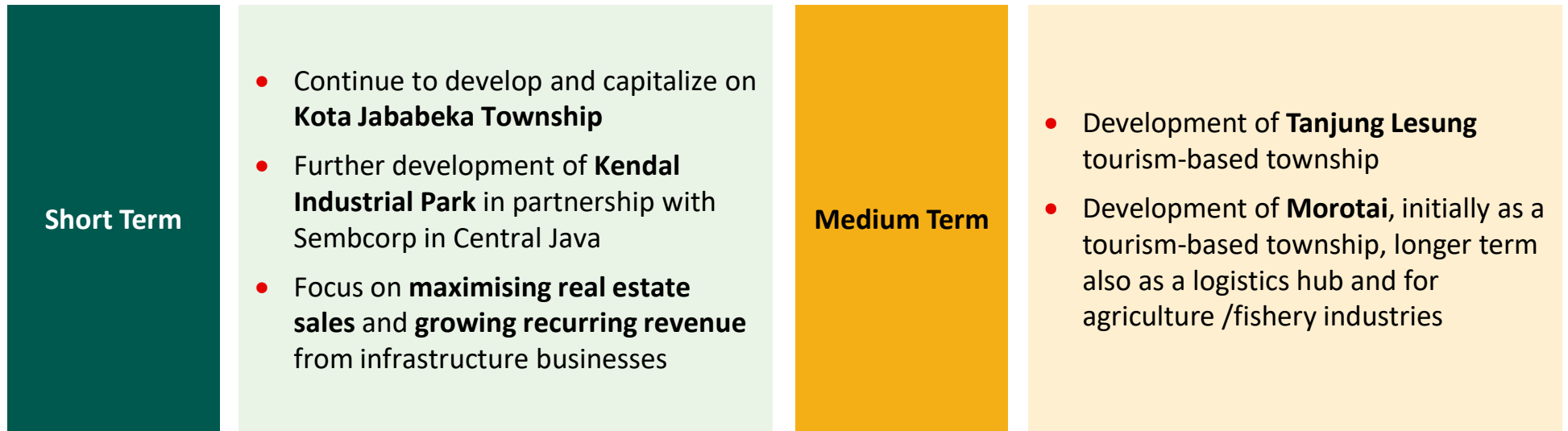


Beach view at Morotai

# Clear strategic focus



KIJA's existing pipeline provides visible opportunities over different time frames



## Long Term Vision



- **Replicate Kota Jababeka's** industry-based integrated township model throughout Indonesia

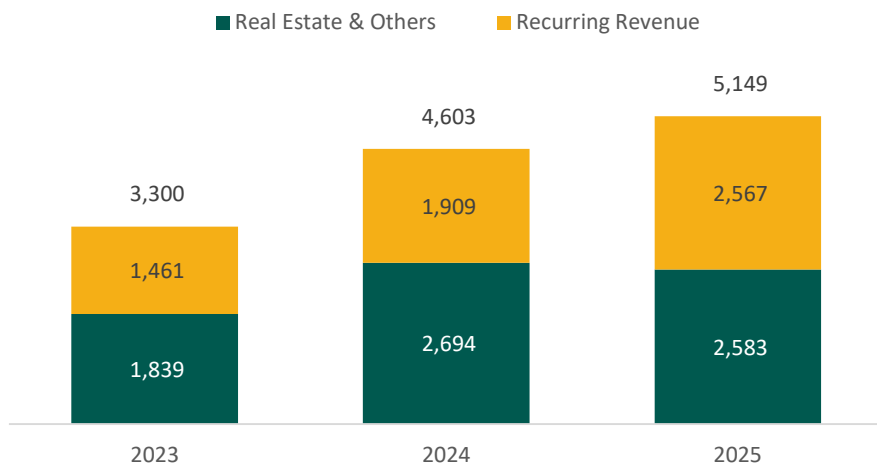


- **Build out an infrastructure facility portfolio** (power, water, ports, etc.) to support these new townships

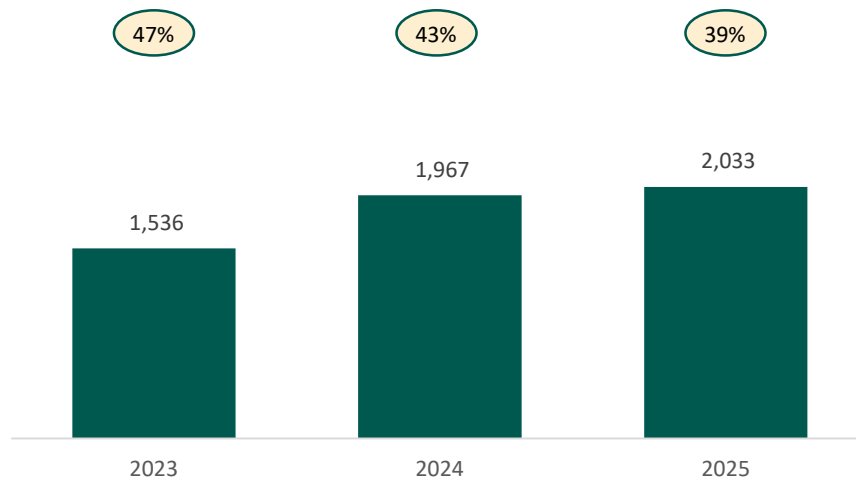
# Financial Highlights



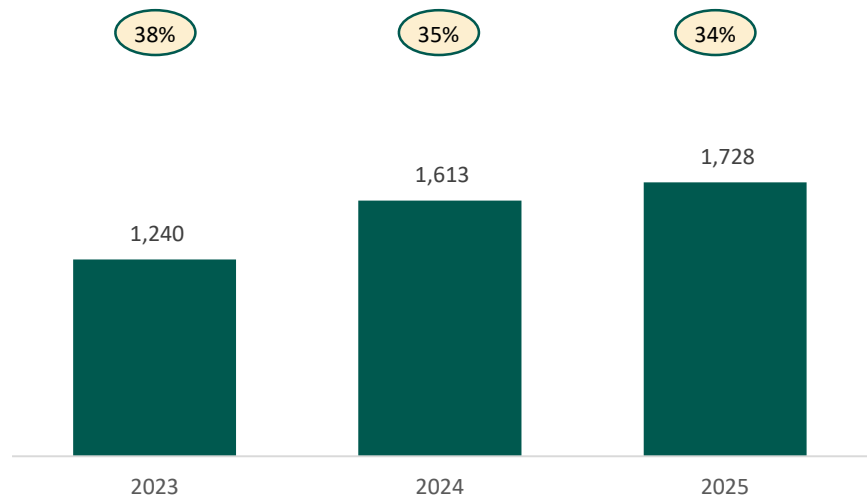
## Revenue Breakdown (IDR billion)



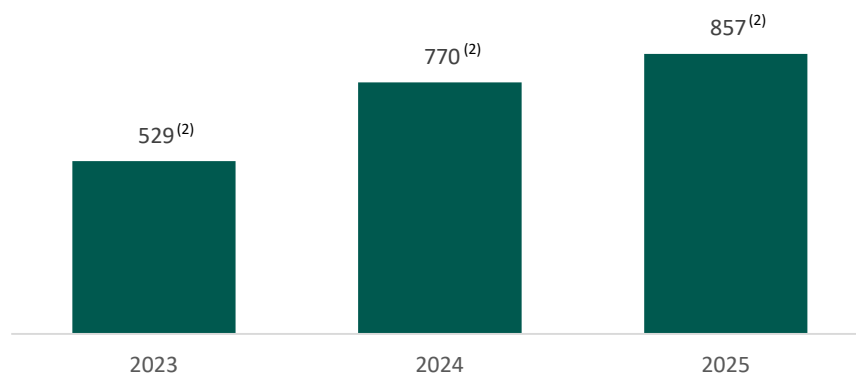
## Gross Profit (IDR billion) and Gross Profit Margin (%)



## Adjusted EBITDA<sup>(1)</sup> (IDR billion) and Adj. EBITDA margin (%)



## Net Income (IDR billion)



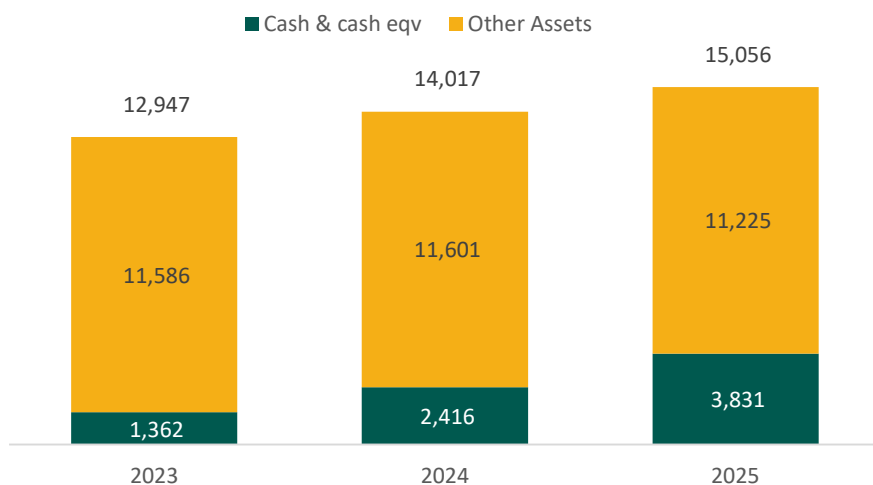
Notes:

- (1) EBITDA adjusted for final tax expense, tax adjustments, unrealized foreign exchange loss (gain) - net, provision for employee benefits, and certain non-cash items, such as losses from write-off (reversal of allowance) of receivables - net, and impairment loss in investments in associates and investments in share of stock. We define EBITDA as net (loss) profit before interest expense, income tax expense/(benefit), depreciation and amortization;
- (2) Approximate unrealized foreign exchange loss (noncash) in 2023 IDR27 billion, in 2024 IDR172 billion, in 2025 IDR114 billion

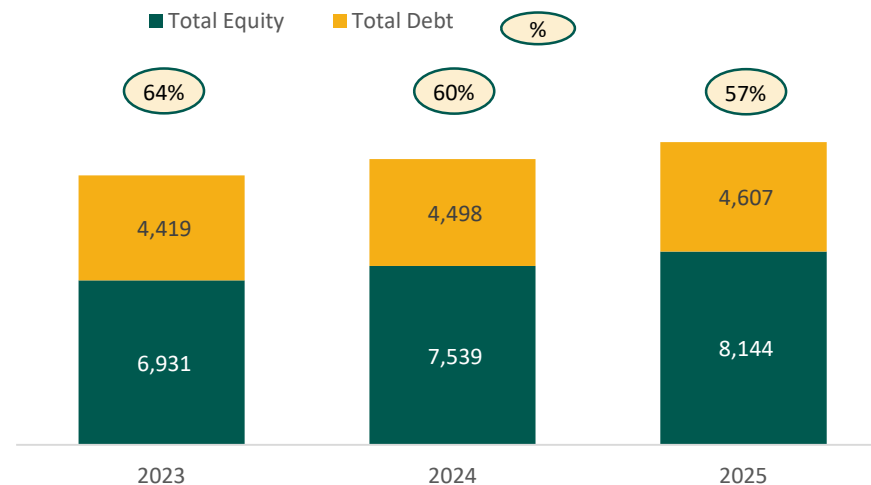
# Balance Sheet Highlights



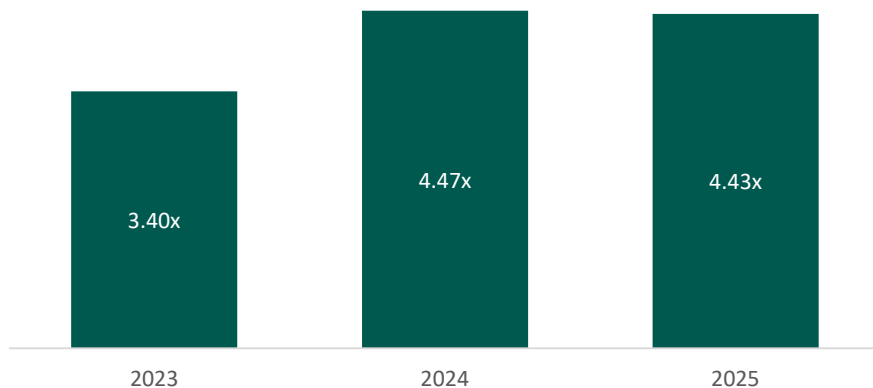
## Total Assets and Cash<sup>(1)</sup> (IDR billion)



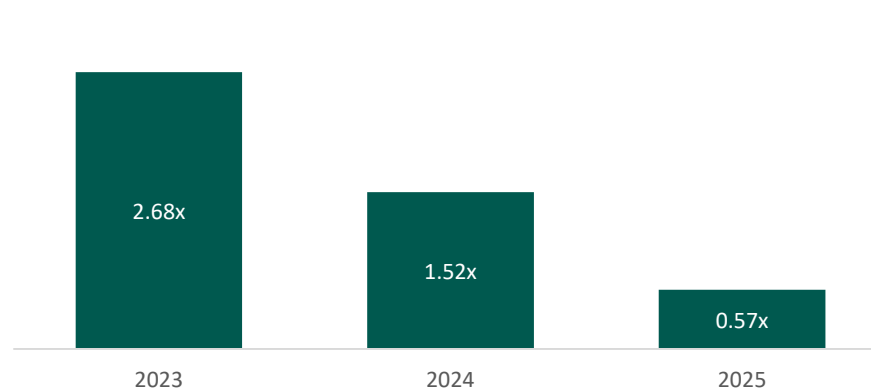
## Debt, Equity (IDR billion) and Debt/Equity (%)



## Adjusted EBITDA<sup>(2)</sup>/Interest Expense (x)



## Net Debt<sup>(3)</sup>/Adjusted EBITDA<sup>(2)</sup> (x)



Notes:

- (1) Includes short term investments (deposits) and restricted cash;
- (2) EBITDA adjusted for final tax expense, tax adjustments, unrealized foreign exchange loss (gain) - net, provision for employee benefits, and certain non-cash items, such as losses from write-off (reversal of allowance) of receivables - net, and impairment loss in investments in associates and investments in share of stock. We define EBITDA as net (loss) profit before interest expense, income tax expense/(benefit), depreciation and amortization;
- (3) Total debt (short-term and long-term bank loans, lease liabilities, and senior notes) less cash and cash equivalents.

## 2025 Breakthrough Performance for KIJA: Record Sales, Higher Profit, Strong Cash Position (1/2)

PT Jababeka Tbk (“KIJA”) recorded total revenue of Rp5,149.4 billion in 2025, representing a 12% increase compared to 2024. The Company’s Land Development & Property pillar generated revenue of Rp2,457.7 billion in 2025, less than the Rp2,564.8 billion generated in 2024. The 2025 performance was supported by growth in developed land plot sales, which increased from Rp2,051.0 billion in 2024 to Rp2,102.3 billion in 2025, reflecting solid demand.

Revenue from the Company’s Infrastructure pillar (primarily electricity, clean water, wastewater treatment, estate management, and port services) increased 34%, from Rp1,908.8 billion in 2024 to Rp2,566.9 billion in 2025. The largest subsegments within the Infrastructure pillar recorded revenue growth: power revenue grew 54% to Rp1,810.9 billion, mainly driven by increased demand from industrial tenants in Cikarang and Kendal; and services & maintenance (clean water, wastewater, and estate management) revenue increased 5% to Rp521.1 billion, also due to higher demand in Kendal. Meanwhile, the dry port subsegment recorded a 9% decline in revenue due to fewer containers being handled.

Recurring income from the Infrastructure pillar contributed 50% of total revenue in 2025, an increase compared to 41% in 2024.

The Leisure & Hospitality pillar recorded revenue of Rp124.8 billion in 2025 compared to Rp129.1 billion in 2024. The golf segment remained the primary contributor, generating Rp82.5 billion in 2025 (2024: Rp85.0 billion), representing approximately 66% of the pillar’s total revenue.

Gross profit increased by 3% to Rp2,033 billion for 2025, compared to Rp1,967.1 billion in the previous year. Consolidated gross profit margin decreased to 39% during the same period (from 43% in 2024), primarily due to the greater contribution of revenue from the Infrastructure segment, which typically carries lower margins compared to Land Development & Property.

The Company recorded net profit of Rp857.1 billion in 2025, compared to Rp770 billion in 2024. The improvement was mainly attributable to stronger overall operational performance, higher interest income, and a reduction in other expenses, particularly foreign exchange losses which decreased from Rp205.7 billion to Rp120.9 billion.

EBITDA for 2025 amounted to Rp1,735.5 billion, representing a 7% increase compared to Rp1,616.8 billion in 2024.

As of 31 December 2025, the Company’s consolidated cash balance stood at Rp3.6 trillion, including cash held in interest reserve accounts amounting to Rp39.4 billion as required under the terms of the Mandiri loan agreement. Cash at year-end 2024 amounted to Rp2.0 trillion.

*(continues on next page)*

## 2025 Breakthrough Performance for KIJA: Record Sales, Higher Profit, Strong Cash Position (2/2)

*(continuation from previous page)*

### **Marketing Sales**

As previously reported, PT Jababeka Tbk (“KIJA”) recorded a great performance by achieving real estate marketing sales of Rp3.6 trillion in 2025, exceeding the Company’s target of Rp3.5 trillion. This achievement marked another record high for the Company and represented approximately 13% growth compared to 2024, when marketing sales reached Rp3.2 trillion, further underscoring the continued attractiveness of KIJA’s industrial estates amid global economic dynamics.

Jababeka set a marketing sales target of Rp3.75 trillion for 2026, mainly due to sustained high demand for industrial land in Kendal and Cikarang. Of this target, Rp1.25 trillion is expected to come from Cikarang and others, comprising Rp800 billion from industrial land plots and other industrial properties, and Rp450 billion from residential and commercial products. The remaining Rp2.5 trillion is targeted to come from Kendal, which is all industrial.

# FY25 Marketing Sales



Description (value in million IDR)	FY25		1Q		2Q		3Q		4Q		
	Area (m2)	Value	M2	Value	M2	Value	M2	Value	M2	Value	
<b>100% Consolidated / Wholly Owned</b>											
Land Plots - Cikarang	180,305	567,432	79,484	333,484	7,846	21,184	67,054	148,782	25,921	63,981	
Industrial Buildings - Cikarang	24,164	292,719	2,555	32,326	1,397	16,233	13,627	173,286	6,585	70,875	
Landed Houses - Cikarang	4,967	72,685	617	9,286	1,990	29,566	898	11,612	1,462	22,221	
Commercial / Shop Houses - Cikarang	615	24,243	154	12,844	89	1,435	315	7,216	57	2,748	
Apartments - Cikarang	-	4,575	-	1,733	-	1,613	-	409	-	819	
Tanjung Lesung, Rental & Other	-	51,061	-	1,570	-	19,168	-	4,074	-	26,249	
<b>Subtotal</b>	<b>210,051</b>	<b>1,012,715</b>	<b>82,810</b>	<b>391,243</b>	<b>11,322</b>	<b>89,201</b>	<b>81,894</b>	<b>345,380</b>	<b>34,025</b>	<b>186,892</b>	
<b>Joint Ventures:</b>											
Land Plots - Kendal *	51%	1,421,364	2,509,130	433,761	760,491	365,041	628,093	330,744	637,799	291,818	482,747
Landed Rescom - Mitsui **	51%	2,287	39,247	1,317	21,439	657.00	12,274.75	153	2,787	160	2,747
Landed Houses - Keihan***	52%	-	-	-	-	-	-	-	-	-	-
Apartments - Kawana ****	60%	-	2,643	-	-	-	-	-	-	-	2,643.29
Apartments - Riverview *****	51%	-	37,699	-	12,564	-	11,587	-	9,185	-	4,363
<b>Subtotal</b>		<b>1,423,651</b>	<b>2,588,719</b>	<b>435,078</b>	<b>794,494</b>	<b>365,698</b>	<b>651,955</b>	<b>330,897</b>	<b>649,770</b>	<b>291,978</b>	<b>492,500</b>
<b>Total marketing sales</b>		<b>1,633,702</b>	<b>3,601,435</b>	<b>517,888</b>	<b>1,185,736</b>	<b>377,020</b>	<b>741,156</b>	<b>412,791</b>	<b>995,150</b>	<b>326,003</b>	<b>679,393</b>

\* Joint Venture between Jababeka (51%) and Sembawang Corporation (49%) for the development of Kendal Industrial Park in Central Java

\*\* Joint Venture between Jababeka (51%) and Mitsui (49%) for the development of Wimbledon Residences and Shop Houses in Cikarang

\*\*\* Joint Venture between Jababeka (52%) and Keihan (48%) for the development of Paradiso Residences in Cikarang

\*\*\*\* Joint Venture between Jababeka (60%) and Creed Group (40%) for the development of Kawana Golf View Residences in Cikarang

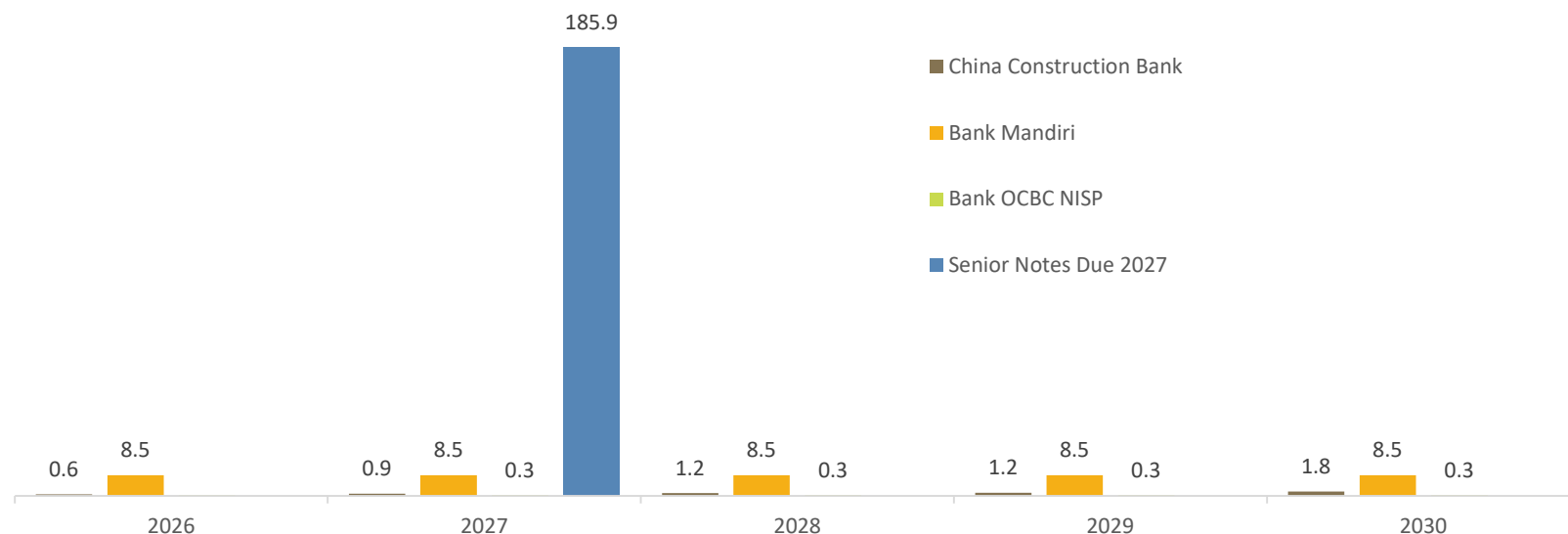
\*\*\*\*\* Joint Venture between Jababeka (51%) and PT PP Property Tbk (49%) for the development of Riverview Residences in Cikarang

**PT Jababeka Tbk (“KIJA”) achieved Rp3,601billion in marketing sales in 2025, 103% of the FY25 target, and an increase of 13% compared to Rp3,188 billion from 2024**

# Debt Overview – As of 31 December 2025



## Debt Maturity Profile (in Million USD)



### Total Debt as per 31 Dec 2025

IDR 4,607 billion equivalent (1 USD = 16,782 IDR).

### Bank Loans <sup>(1)</sup>

- Bank Mandiri IDR 1,339bn 7.5% p.a. Term loan (originally US\$ loans, amended to IDR)
- China Construction Bank IDR 145bn 10% p.a. Project Loan (Rp149bn facility – JV – Mini LNG plant )
- Bank OCBC NISP IDR 35bn 7.75% p.a. Term loan (Rp45bn facility – WWTP revitalization)

### Senior Notes

- US\$185.9 million Guaranteed Senior Secured Notes Due 2027, Coupon 7%-9% p.a. (stepping up 0.5% p.a.).

### Hedging Practice

- US\$100mn call spread hedges with strikes from 16.000 Rupiah (lower) to 18,500 Rupiah (upper)
- Recurring revenue provides stability and visibility of cash flows , which are partially based on USD pricing terms (power & water) providing a natural hedge for USD-denominated interest expenses

Notes:

(1) Excludes Lease Payables amounting to Rp4.8bn

# Management Team



Average of more than 25 years of industrial township development experience

## Board of Commissioners



**Suhardi Alius**

President Commissioner  
Independent Commissioner



**Gan Michael**

Commissioner



**Basuri Tjahaja Purnama**

Independent  
Commissioner

## Board of Directors



**Setyono Djuandi Darmono**

President Director  
(Founder)



**Budianto Liman**

Vice President Director



**Tjahjadi Rahardja**

Director



**Hyanto Wihadhi**

Director

All appointed during the Company's Annual General Meeting of Shareholders held on 28 June 2024



**JABABEKA & CO.**

# Thank You

[www.jababeka.com](http://www.jababeka.com)

